

## **Expert Profile**

*Dr.-Ing. Michael Merz*

### **1. Education**

- Master`s Degree (Dipl.-Ing.) Technical University RWTH Aachen
- PHD (Dr.-Ing.) Institute of Material Science, RWTH Aachen

### **2. Industrial Experience**

- 35 years Executive in steel business  
Thyssen Edelstahl AG, Thyssen Stahl AG, Edelstahl Witten-Krefeld GmbH (EWK), Deutsche Edelstahlwerke GmbH (DEW)
- 12 years Vice President and head of Steelmaking Division of Germany`s largest Tool- and Special Steelmaking Shop in Witten (DEW)
- CEO / CRO of Trierer Stahlwerke GmbH (TSW)
- CEO / CRO of Schulz Xtruded Products (SXP) in MS/USA
- Interim Manager at GMH GmbH, Georgsmarienhütte
- CEO / CRO of GMH Georgsmarienhütte GmbH
- COO Business Unit Steelmaking of GMH – Group GmbH
- COO Business Unit Automotive / Mobility of GMH – Group GmbH
- CEO / CRO of GMH Mannstaedt GmbH
- Expert Consultant in numerous technical and restructuring projects

### **3. Expertise Management**

- Extensive experience in Restructuring Processes and Change Management
- Successful turnaround of several medium sized companies
- Interim Management

#### 4. Expertise Consulting

- **Steelmaking Technology**
  - State of the art steelmaking technology
  - Process- and management improvement
  - High - performance EAF operation
  - Green Steel Transformation
  - CLEAN-Steel strategies
  - State of the art maintenance strategies
  - Scrap management / raw materials
  - Continuous Casting
  - Quality Management
  - others
  
- **Extensive network of various experts available**

#### 5. References MeCon

- Germany
  - Roland Berger Strategy Consultants
  - Turnaround Management GmbH, Munic
  - SMS Siemag
  - Trierer Stahlwerk GmbH
  - Badische Stahl Engineering
  - GMH Georgsmarienhütte GmbH
  - GMH Mannstaedt Werke GmbH
  - BGH Boschgotthardshütte GmbH
  - STEIN Injection Technology
  - Prolimity Capital Partners
  - Schulz Group of Companies
  - Siempelkamp GmbH, Krefeld
  - Friedrich Lohmann Edelstahl GmbH
  - Stern Stewart & Co
  - Contagi Interim GmbH
  
- USA
  - Finkl & Sons
  - Schulz Xtruded Products (SXP)
  - ASCO Inc.

- Russia
  - Seversky Steel
  - OMK
  - Roland Berger Moscow
  - Izhmetmash / Izhevsk
  
- China
  - Nanjing Iron & Steel Co. (NISCO)
  - Xiwang Special Steel
  - Xing Cheng Special Steel
  - Taiyuan Iron & Steel Company (TISCO)
  
- Japan
  - NIKKO Industries Kobe
  - Nippon Steel & Sumitomo Metals, Wakayama
  
- Italy
  - Cogne Acciai Speciali S.p.a
  
- Finland
  - Tevo Lokomo Oy Foundry
  
- Switzerland
  - Dr. Heinemann & Associates Consulting
  
- Ukraine
  - PJSC Ukrgrafit
  - Roland Berger Kiev
  - Metinvest Zaporozhe
  - European Bank for Reconstruction and Development

**Personal references are available on request**

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